



3-9-3 Honjo-nishi, Kita-ku, Osaka
NIPRO CORPORATION

(Code Number: 8086)

Summary of Management Policy Announced by President Yoshihiko Sano of Nipro Corporation,
Delivered at the New Year Management Meeting on January 9, 2016

At the Nipro New Year Management meeting held on January 9, 2016, Yoshihiko Sano, President of Nipro Corporation, announced the 2016 Nipro Group Management Policy in a speech delivered to Nipro executives, as summarized below.

(Summary)

Since its founding in 1954, upholding “Eagerness” as its corporate motto, Nipro Corporation has been conducting businesses that contribute to society through innovation. Last year, to keep abreast of changes in the business environment surrounding us, we revamped our management philosophy to globally expand our businesses focused more on medical needs.

Currently, we are steadily making progress toward achieving the consolidated sales target of 500 billion yen by fiscal 2020. However, if we are to reach our next goal, namely consolidated sales of 1 trillion yen by fiscal 2030, we need to have a wider range of product lines and greater product competitiveness. To achieve this, it is also essential to develop markets in new business fields.

This year, in line with the new management philosophy, we will uphold the following business objectives to further develop and expand the Nipro Group:

<Specific Business Objectives>

1. Focus our strengths on developing new products and accelerate the development of new technologies
2. Strengthen the market competitiveness of our existing products
3. Achieve the goals of zero defects and the world’s leading safety measures in hospitals and other medical settings
4. Further strengthen our overseas plants’ capability to generate profits and have them go into the black by matching our production and sales systems

<Inquiries>

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